

COMPETITIVE ELECTRONICS ASSEMBLY NEARBY

GEERT WILLEMS – IMEC-ELECTRONIC ASSEMBLY

CENTER FOR ELECTRONICS DESIGN AND MANUFACTURING



ASPIRE
INVENT
ACHIEVE

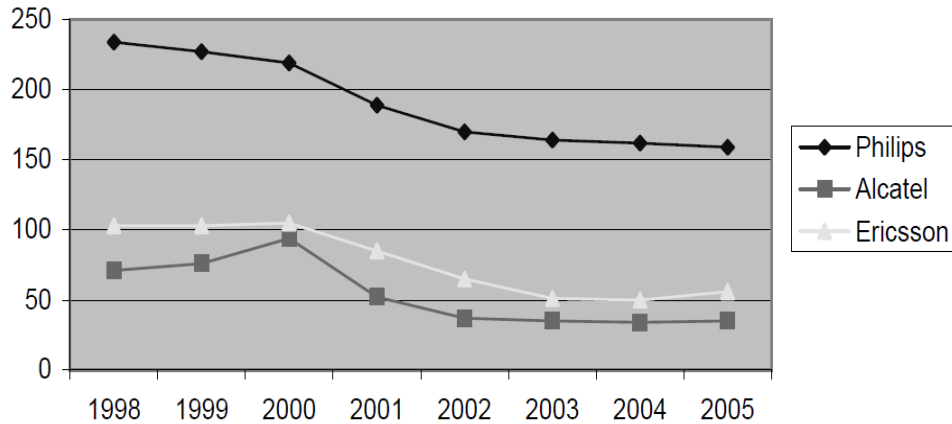
OUTLINE

- 20th Century Manufacturing Outsourcing
- Outlook 2015
- Re-shoring: bring manufacturing back
- What is needed?
- Quantification of Product Life Cycle Risks
- cEDM Tool Box

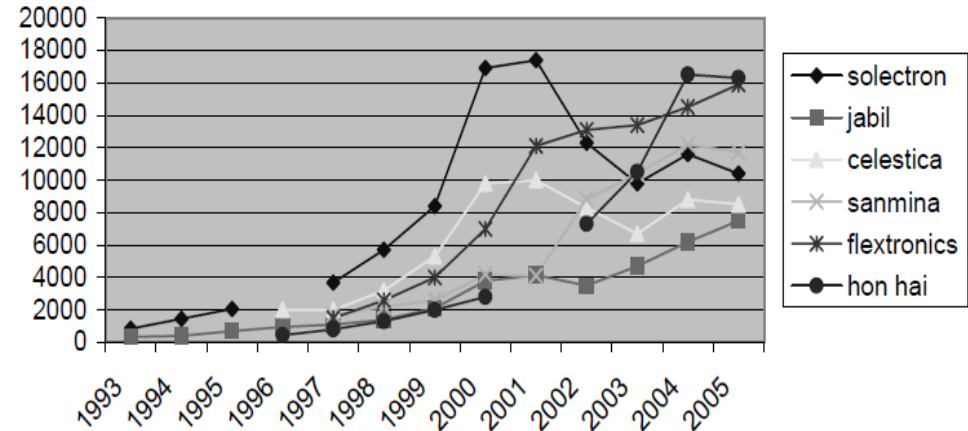
THE 20TH CENTURY MANUFACTURING OUTSOURCING

THE TREND

Employment in OEMs
(selected years; x 1,000 persons)



Sales by contract manufacturers
(various years; million USD)



- Focus on the core business
- Low cost electronics manufacturing by EMS:

US → Mexico

West → East Europe

→ China

THE 20TH CENTURY MANUFACTURING OUTSOURCING

20 YEARS OF ELECTRONICS OUTSOURCING

The result

- Electronics is everywhere
- China: The world's factory
- US-Europe: major decline in manufacturing activity and know-how ...
... that is needed for cost effective, qualitative product development
- Highly complex and fragmented supply chain
- Declining quality and reliability
- Counterfeit: >10% of electronic components
- Copyright → “The right to copy”
- Slow response speed to customer driven changes.
- A lot of hidden costs: non-quality, communication, engineering changes, design iterations,...
- Transport: cost, environment

OUTLOOK 2015 - INDUSTRY

“THE TIMES THEY ARE A-CHANGIN’ ”?



Foxconn Is Coming to America: Has Offshoring Peaked?

Bolaji Ojo | January 28, 2014 | 1 Comment

Manufacturing Comes Back to United States

Terry Costlow, IPC online editor September 2, 2013

Is Nearshoring Right for Your Product?

JULY 2012

As China matures, a host of factors could rebalance the geographical supply chain.

Is Reshoring A Viable Option?

Tue, 01/21/2014 - 9:58am

by Tia Nowack, Associate Editor, Industrial Maintenance & Plant Operation

More: <http://reshoringmfg.com/>

HOW RESHORING DRIVES PROFITABILITY

This paper was originally published in the IPC APEX EXPO 2015 technical conference program.

Domestic Versus Offshore PCB Manufacturing



The Trend Away From Offshore PCB Manufacturing

Must manufacturing leave Europe?

Electronic Engineering Times Europe November 2013

“Raspberry Pi has shown that with the right product addressing a global market European manufacturing not only makes sense, but can show a lead to the world.”

A NEW PARADIGM FOR DESIGN THROUGH MANUFACTURE

Presented at IPC Apex 2012

Why Printed Circuit Board Design Matters to the Executive:

How PCBs Are a Strategic Asset for Cost Reduction and Faster Time-to-Market

February 2010

OUTLOOK 2015 - GOVERNEMENT

“THE TIMES THEY ARE A-CHANGIN’ ”?



✉ info@reshorennow.org

Reshoring Initiative®
Bringing Manufacturing Back Home



 **EPRS**
European Parliamentary
Research Service

Briefing

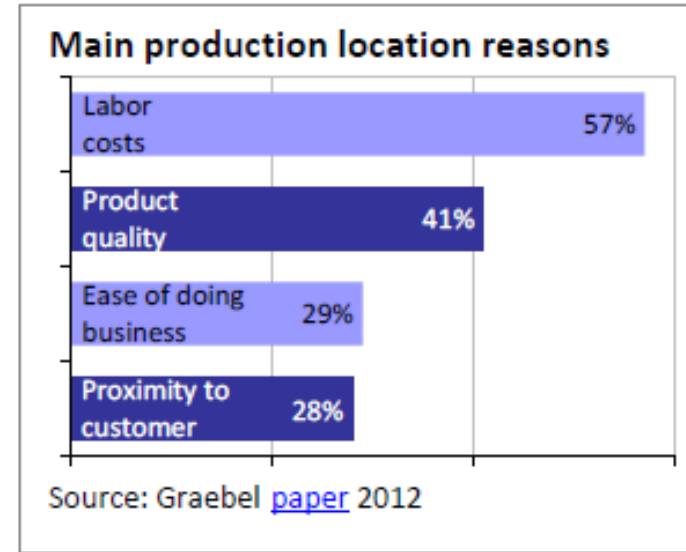
21/03/2014

Reshoring of EU manufacturing

DRIVERS FOR RE-SHORING

Industry

- Rising total landed cost
 - Increasing labour cost
China: +10%/y ('00-'05) +19%/y ('06-'10)
 - Increasing transport costs: oil x3 since '00
 - Cost of (larger) inventory
- Product quality
- Intellectual Property
- Ease of doing business
- Proximity to customers
- Mitigate supply risk



Governements

- Jobs: 1 manufacturing job + 2.5 support
- Higher pay than service sector
- More R&D → innovation, IP
- More export, less import

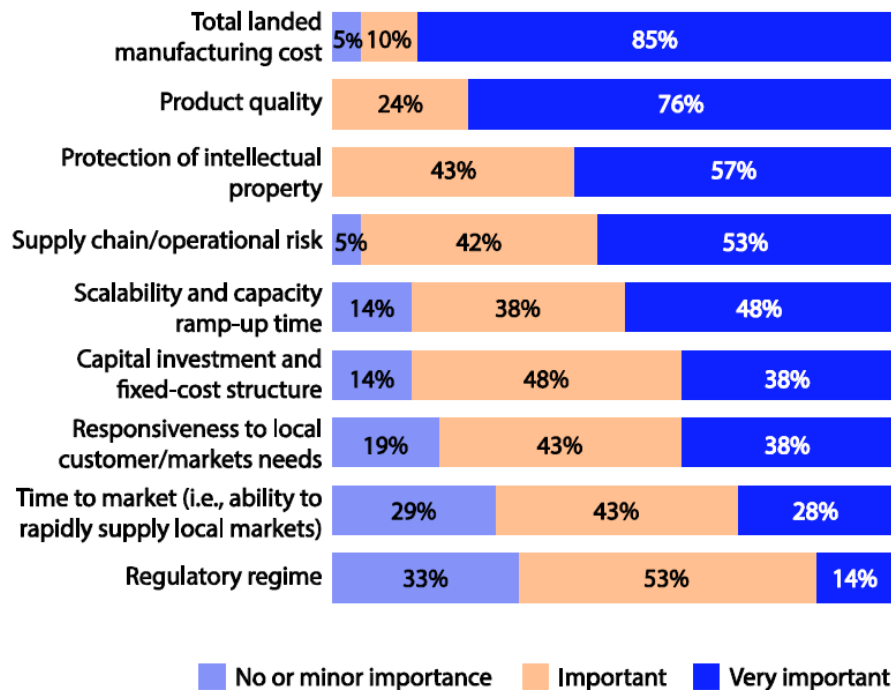
Ref: EPRS-study – Reshoring of EU manufacturing – 21/03/2014

MOST LIKELY PRODUCTS TO BE RE-SHORED

- Expensive to transport:
ex. Heavy machinery
- “Dynamic” goods subject to frequent changes in consumer demand and short product life-cycles
- Products where safety concerns are important

Not everything will come back!

Manufacturing sourcing strategy decision driver



Data source: Supply Chain Optimization Study, Hackett Group, 2012.

WHAT IS NEEDED?

Product:

- Dynamical
- High value
- Quality
- Safety → reliable



Trustworthy PREDICTION of all
Product Life Cycle aspects

(without costly, long duration prototyping & testing)

Design-for-eXcellence

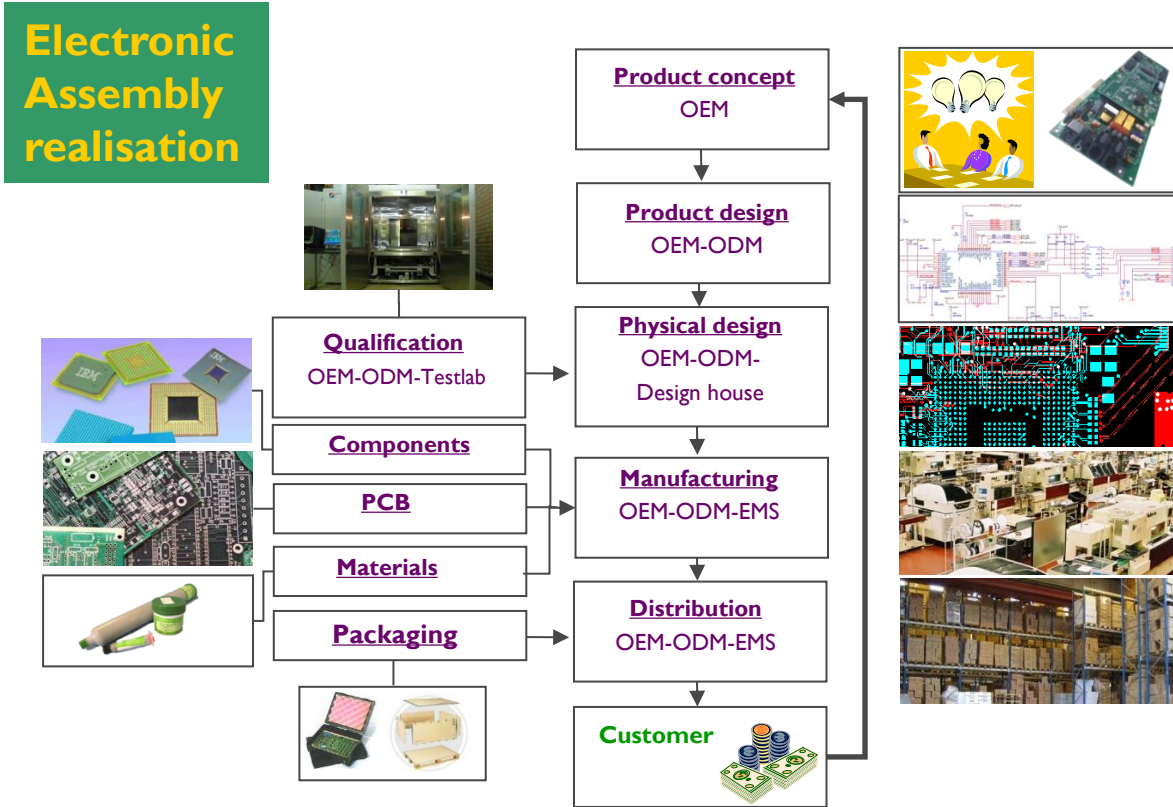
Manufacturing, Reliability, Logistics, Cost,...

Challenge:

In the US – and in parts of Europe – there is difficulty in finding suitably skilled labour, reflecting the education system and a loss of specific manufacturing know-how, which has passed to new countries.

WHAT IS NEEDED?

PRODUCT LIFE CYCLE & SUPPLY CHAIN



Status

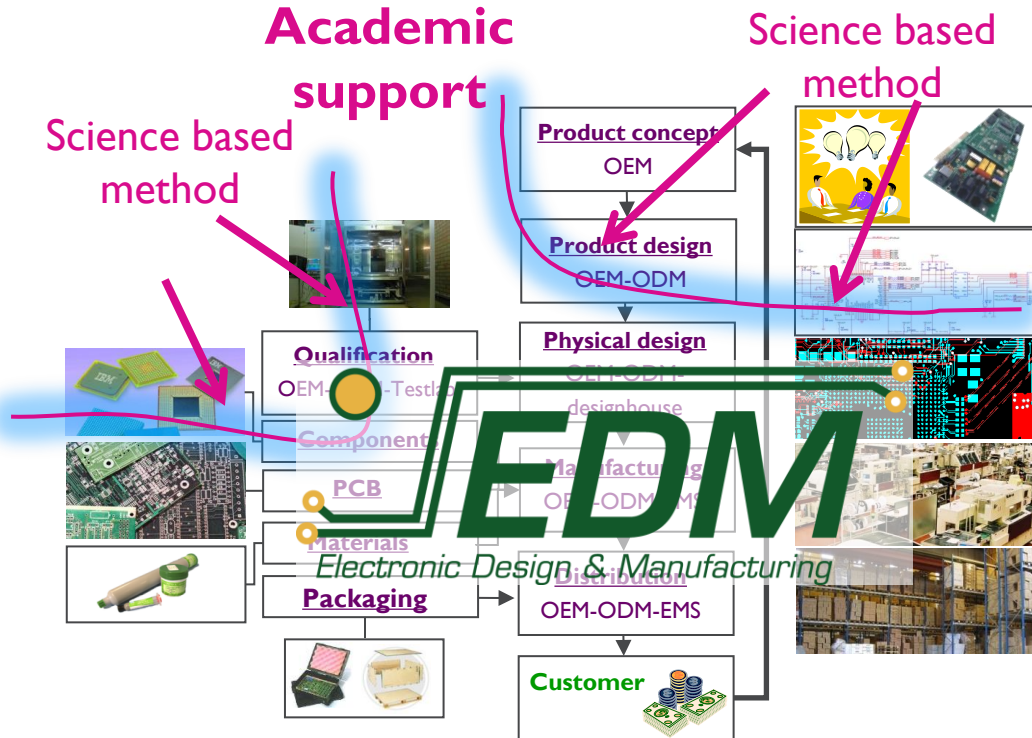
- Many players.
- International.
- Very complex.
- Fragmented responsibility.
- Little academic support and education (esp. at master level)

Consequence

- Poor electronic product specification.
- Poor control of product and supply chain quality and performance.
- Development of design guidelines has stopped.

WHAT IS NEEDED?

SCIENTIFIC/ACADEMIC SUPPORT



Insufficient scientific basis and possibilities for education :

- PCB/PBA technology
- Substrate manufacturing
- Electronics assembly
- Test coverage
- Failure-mechanisms
- Design-for-X
- Reliability tests
- etc.

to handle challenges of complexity, quality and reliability

Experience-based industrial approach

WHAT IS NEEDED

- From experience to science based product development and manufacturing
- IC realisation as a source of inspiration:
Each realisation element of an IC has a EA 'sibling'.

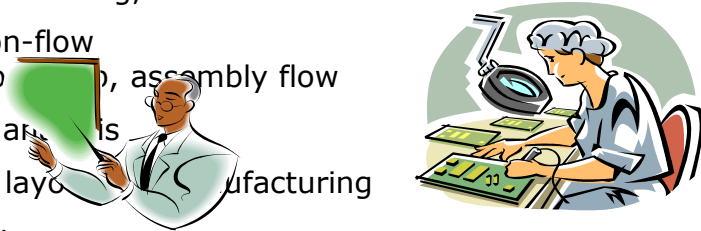
IC realisation

- Materials
semiconductors, metals, insulators, interfaces
- Process-steps
oxidation, implantation, deposition, lithography,...
- Production-flow
IC process flow
- Test and analysis
- Design – layout - TAD
- Reliability



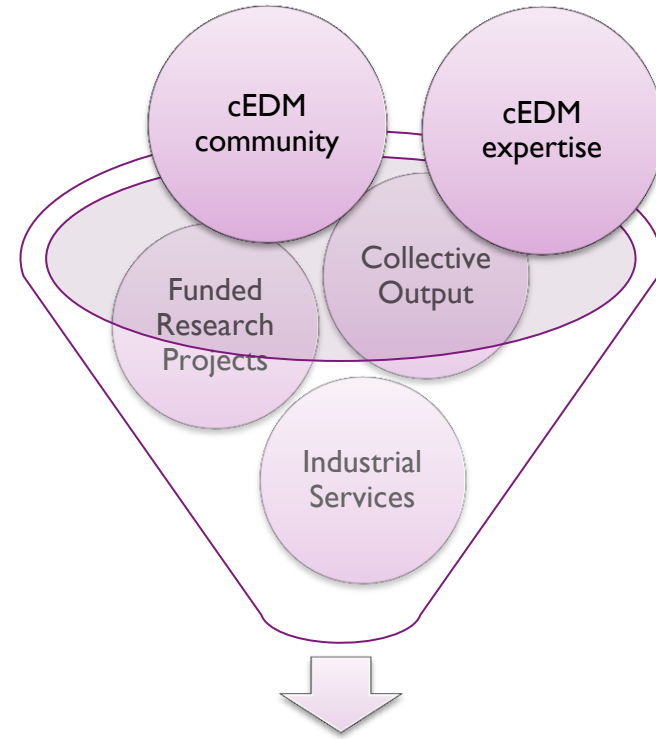
EA realisation

- Materials
polymers, metals, solder, interfaces
- Process-steps
lamination, drilling, plating, lithography, printing, assembly, soldering,...
- Production-flow
substrate board, assembly flow
- Test and analysis
- Design – layout - manufacturing
- Reliability



CEDM MISSION

To support industry
in the development and manufacturing of
high quality, reliable and cost-effective
electronic modules (PBA)
by means of
knowledge creation and sharing,
scientifically sound methodologies,
collaboration throughout the
electronic supply chain.

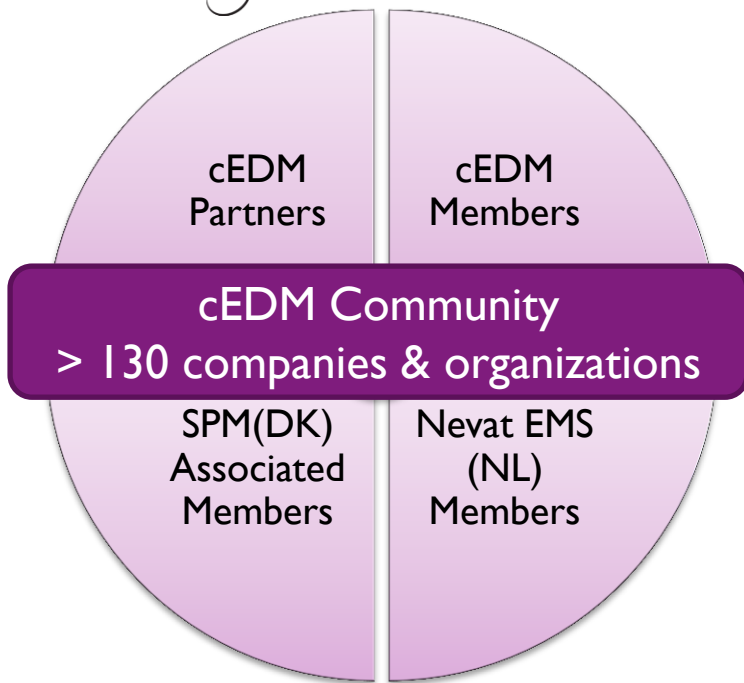


**Better electronics at reduced cost through
science based design & production methodologies**

THE CEDM COMMUNITY



Founding Partners



QUANTIFIED ASSESSMENT OF PLC RISKS

Product Life Cycle of electronics



Development

Concept

Design

Prototyping

Verification

Manufacturing

Industrialization

Production

Use

Operation

Maintenance

End-of-Life

Decommissioning

Reuse – Recycle – Waste

Science based Quantification

cEDM
Guidelines
&
Tools

Manufacturing: critical aspects

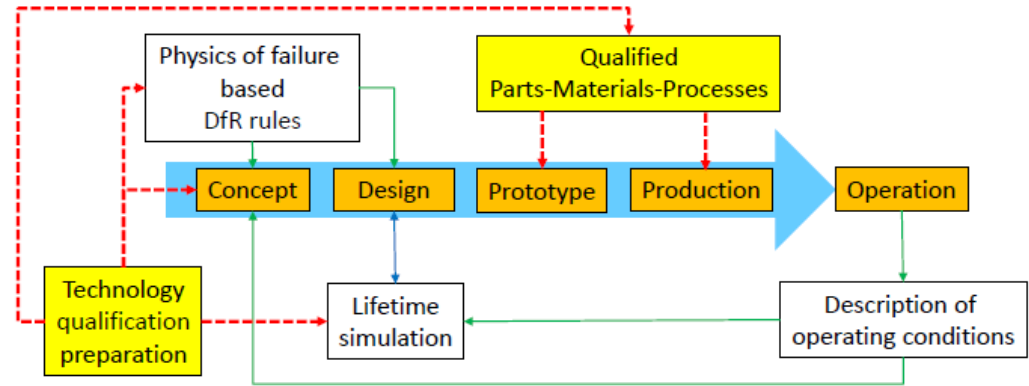
- Cost
- Volume ramp-up
- Delivery performance

Maximize yield

Minimize labour

Minimize Work-in-Progress (test & repair)

Design-for-Manufacturing, Test, Cost, Logistics,...

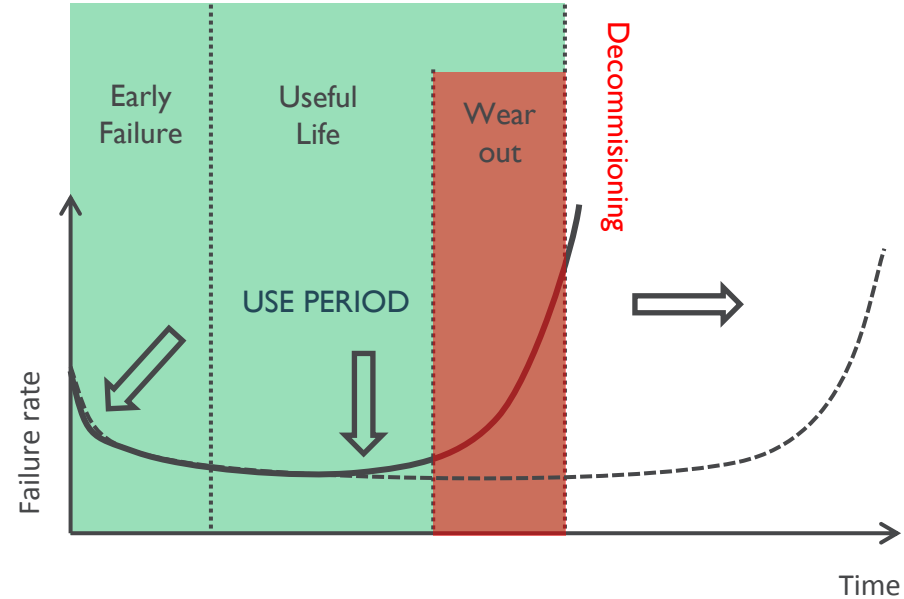


Use: critical aspects

- Quality
- Reliability
- Performance
- Availability
- Low maintenance cost

Design-for-Quality and Reliability

Quality and Reliability quantification



End-of-Life: critical aspects

- Replacement
- RoHS/WEEE
- Toxicity
- Waste treatment cost
- Recycling revenue

Design-for-RoHS/WEEE,
disassembly, recycling
BOM based material
identification



CEDM TOOL BOX



ASPIRE
INVENT
ACHIEVE

- Design-for-Assembly: BOM based
- Quantified Quality
 - DPMO/yield
 - Test coverage
 - Assembly flow & time
- Assembly model and DfA evaluator
 - Design impact on assembly flow and efficiency

Bill of Materials

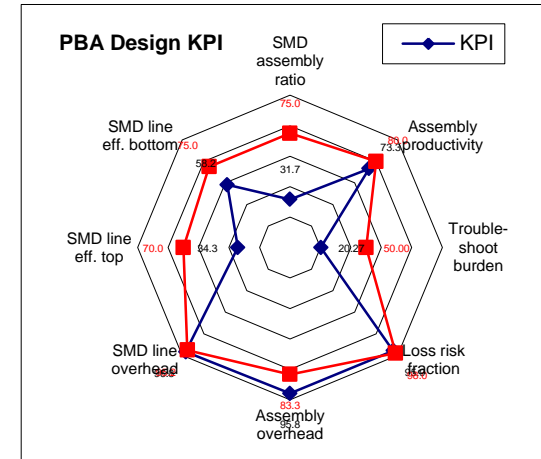
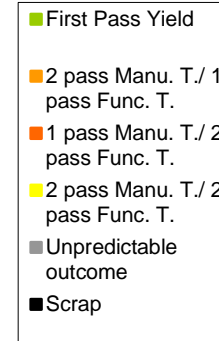
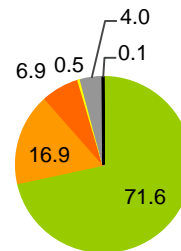
Product Input

Process Parameters



Virtual Assembly Line

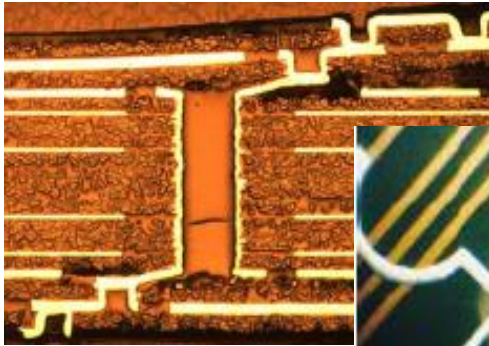
PBA flow distribution



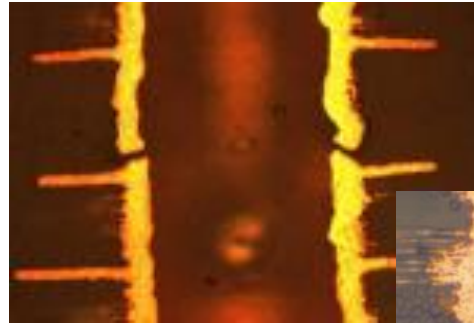
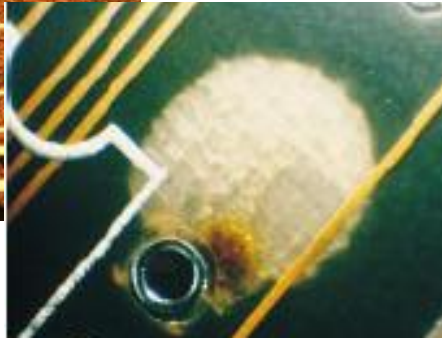
CEDM TOOL BOX

PCB laminate specification: specify FR4 type

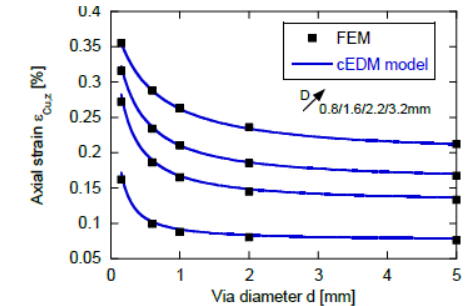
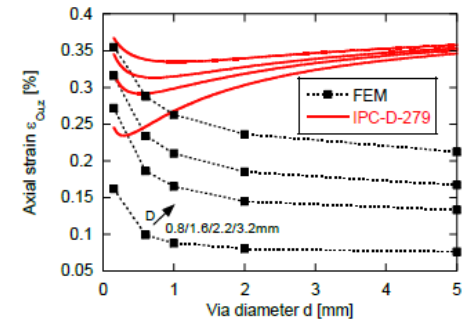
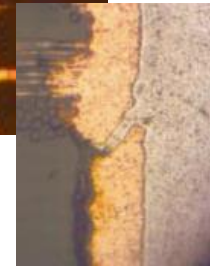
- (Cohesive) delamination
- **Via failure: new analytical model**
- Prediction of failure probability: production & operation
- >200 laminates: **PCB Laminate Overview** on www.cedm.be



Delamination



Via cracking

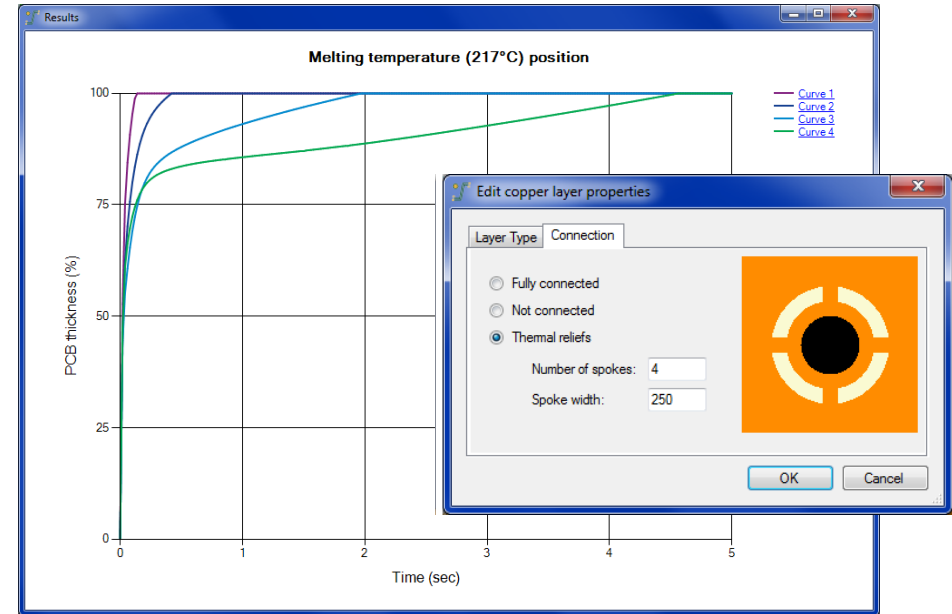
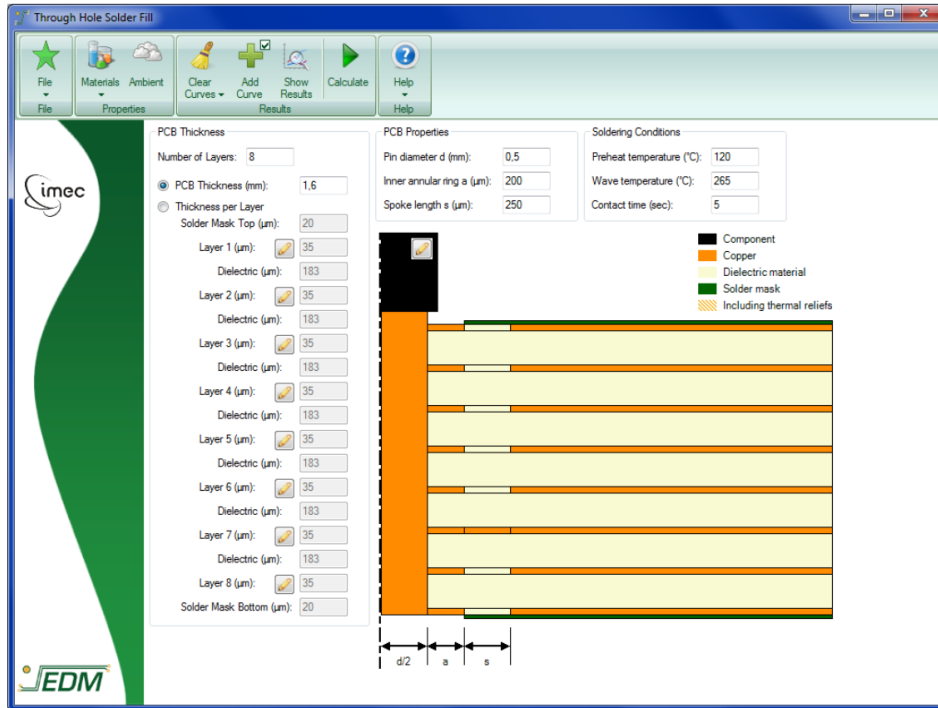


3. CEDM TOOL BOX

Assembly:
wave soldering



NEW:
% through hole fill

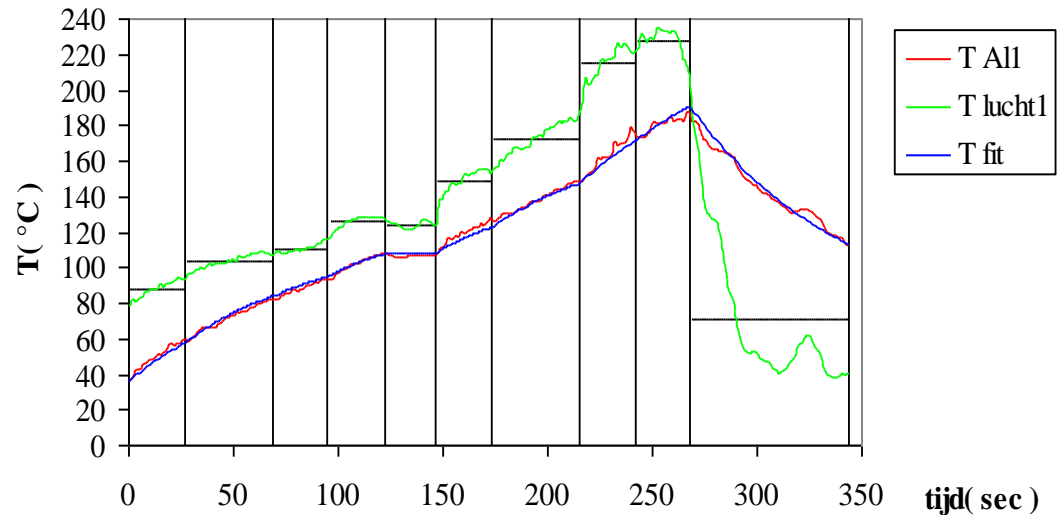
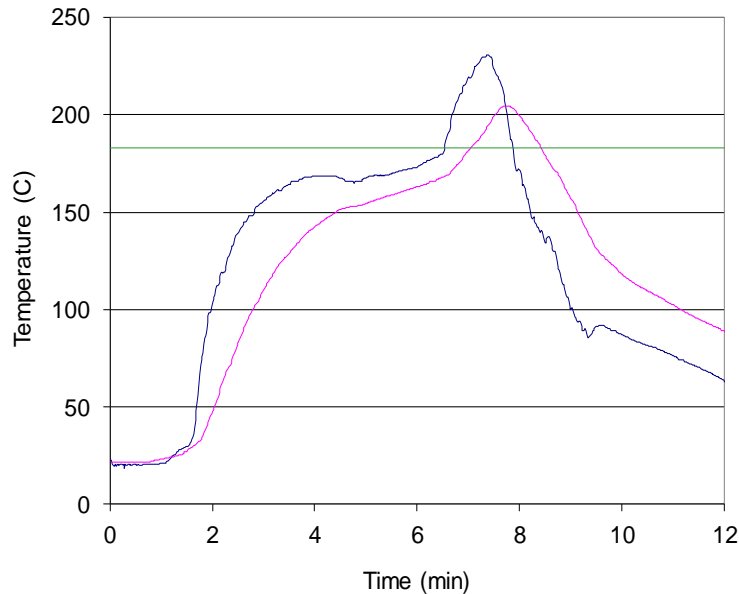


CEDM TOOL BOX

Assembly:
reflow soldering

Soon:

BOM based prediction reflow soldering
temperature differences across the PBA

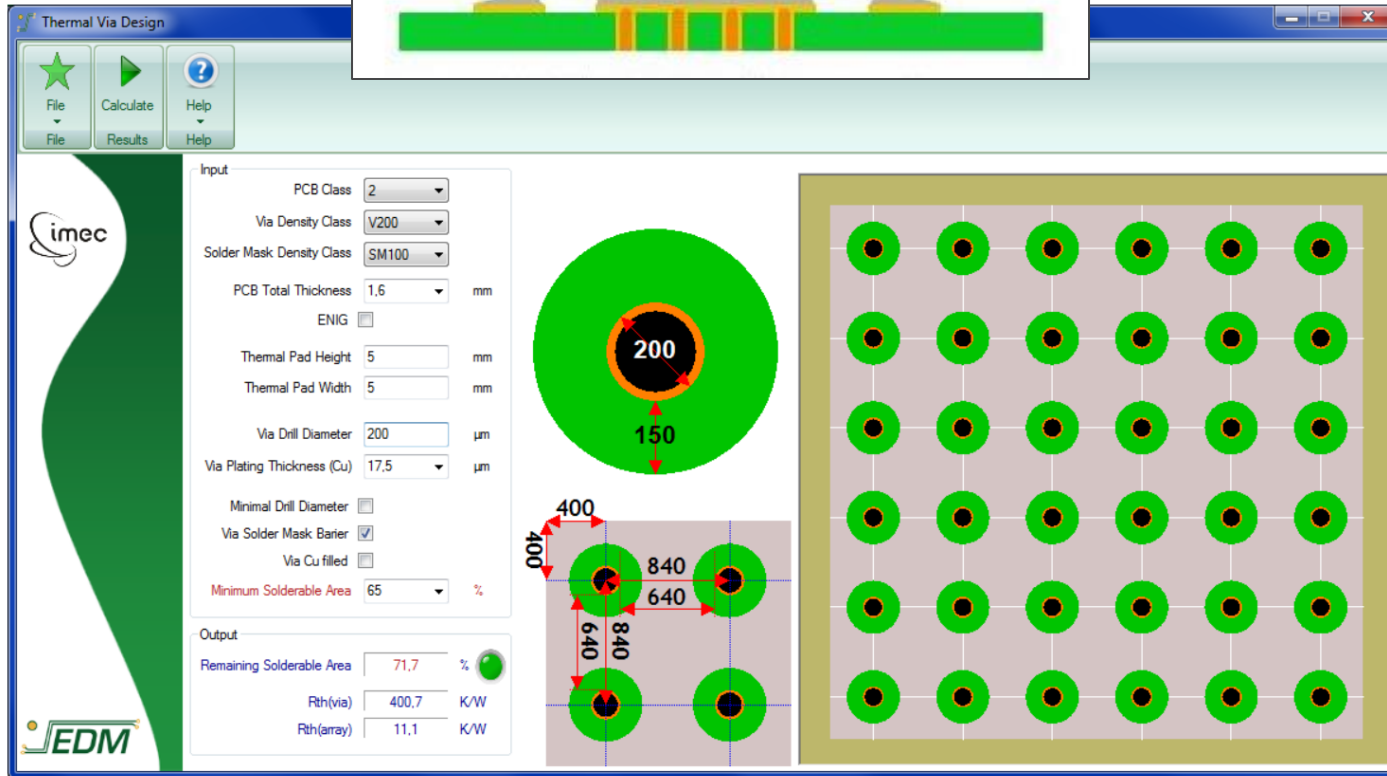
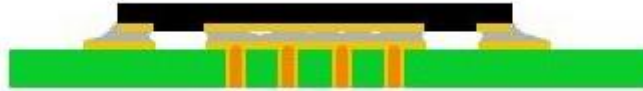


CEDM TOOL BOX

PCB layout:
DfA & thermal design

NEW:

Thermal via for bottom terminated SMD



CEDM TOOLBOX

Under development

- Reliability extension to **Pred-X**
- Analytical solder joint lifetime model
 - 2 & 3D models for assemblies with flexible component on flexible substrates calculating forces and moments on solder joints
 - PCB and package flexibility taken into account

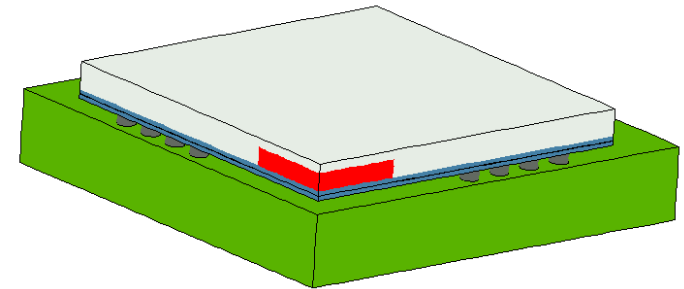
PBA design:
D-f-Reliability

To replace IPC-D-279's:

The cyclic fatigue damage term for leadless SM solder attachments, for which the stresses in the solder joints exceed the solder yield strength and cause plastic yielding of the solder, is

$$\Delta D(\text{leadless}) = \left[\frac{FL_D \Delta(\alpha \Delta T)}{h} \right]$$

[Eq. A-3]



CEDM TOOL BOX

PBA design: D-f-Reliability

Guidelines ▾ Tools ▾ Calculators ▾ Projects ▾ Agenda ▾ Library ▾ Membership ▾ RoHS Service

TOOLS

- [IPC Standards Guide](#)
- [PCB Laminate Overview](#)
- [NPI Questionnaire](#)
- [PBA Checklist](#)
- [BOM DfM Checklist](#)
- [Failure Risk Assessment FMEA](#)
- [IPC Class 2 vs IPC Class 3 - Assembly View](#)

Enter your keywords

Search

Failure Risk Assessment FMEA

The PBA Failure Risk Assessment FMEA provides a comprehensive overview of potential Printed Board Assembly quality and reliability issues together with the major risk factors. Where and how to address these issues in the product development cycle is indicated. This tool can be used as a proactive FMEA tool in PBA development. FMEA: Failure Mode and Effects Analysis

 [Failure Risk Assessment](#) (Members / Partners only)

Version 2.3

Revision date 6-feb-2013

More information on [membership / partnership](#)

<

News

[cEDM is hiring](#)

Check out our new job openings

[More](#)

[New calculator](#)

Through Hole Solder Fill Calculator

[More](#)

[September 18, 2015](#)

cEDM WORKSHOP # 23

[More](#)

[New guideline](#)

Signal Integrity

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[New calculator](#)

Thermal Via Design Calculator

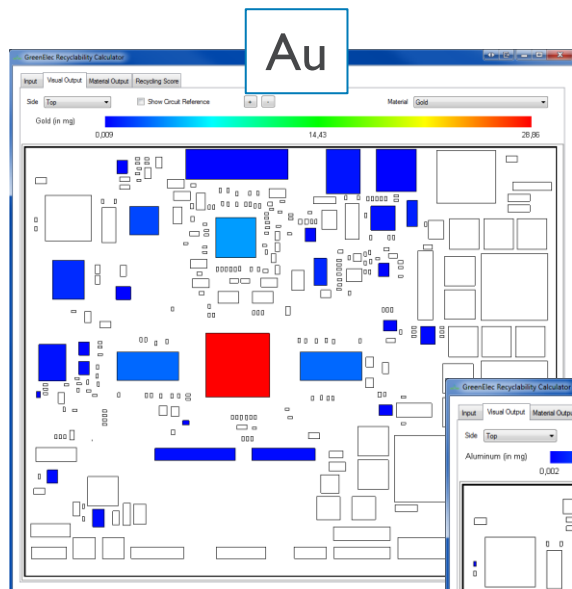
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[October 7-14-21-28, 2015](#)

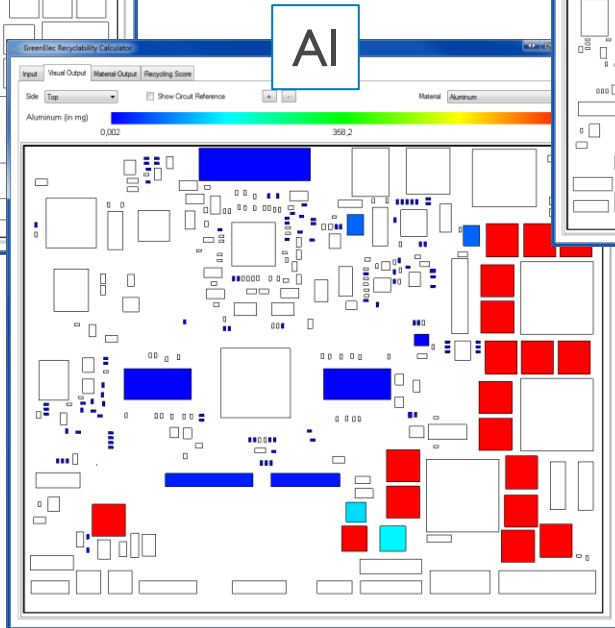
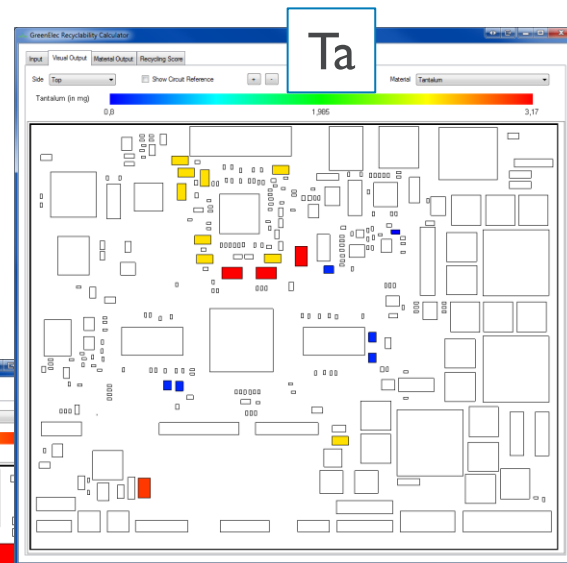
KULeuven Course EMC

[More](#)

CEDM TOOL BOX



BOM based
identification
of
materials



PBA design:
Green Design
D-f-Environment
D-f-Recycling

PBA certification:
Material declaration
RoHS – Reach
Conflict materials

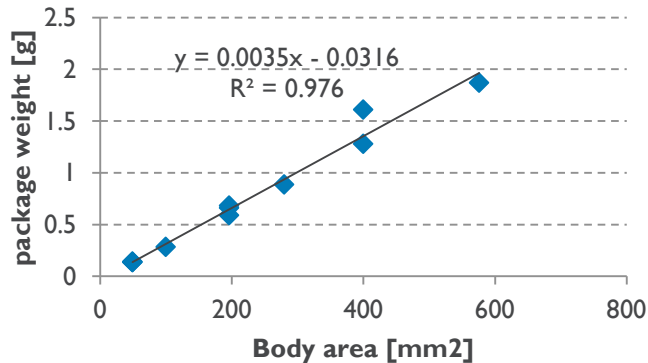
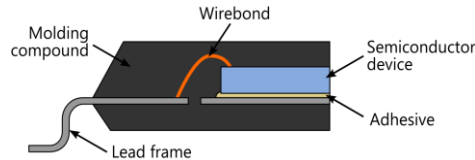
CEDM TOOL BOX



Full Material Declaration Material Composition Models

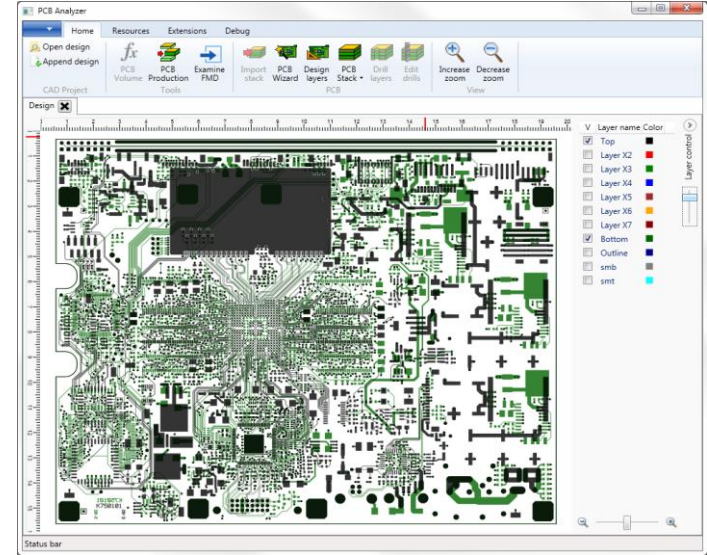
Solder: pad & stencil data

Component



Estimate material
content based on
the physical
characteristics and
build-up

PCB



8 LAYER STACKUP		
Basic material		
	PLATING	17 um
Cu_top	COPPER	18 um
	PREPREG	2x63 um
Cu_lay2	COPPER	35 um
	INNER	300 um
Cu_lay3	COPPER	35 um
	PREPREG	2x63 um
Cu_lay4	COPPER	35 um
	INNER	300 um
Cu_lay5	COPPER	35 um
	PREPREG	2x63 um
Cu_lay6	COPPER	35 um
	INNER	300 um
Cu_lay7	COPPER	35 um
	PREPREG	2x63 um
Cu_bot	COPPER	18 um
	PLATING	17 um
	TOTAL	1684 um

FUNDED PROJECTS

Cooperative projects

IWT O&O Rev-Up

- Reliability testing
- Physics-of-Failure based
- Interconnection
- Surface Insulation Resistance
- “health monitoring”

ICON Compact

- Physics-of-Failure based reliability modeling
- Interconnection
- Selected components
- Time-dependent failure in product development.

Collective project

VIS-traject InProVoL

- DfR Guidelines
- DfR Tools
- Industrial implementation
- Consultancy

Start: 1/10/2015

You can join the consortium and get early access to the results!

ASPIRE
INVENT
ACHIEVE



THANK YOU

